

#### PROTECTION ATTENTION COORDINATION TRANSPARENCY

# The Advisor PACT Monthly Session™

February 18, 2020 Hosted by Mark Little How much benefit do you want from today's session?



# Are you ready to be here and no place else?

Max Dixon

#### To have the best experience today...

- ✓ Turn everything else off.
- ✓ For the next hour, don't check emails
- ✓ Close all browsers
- ✓ Turn off your Phone
- ✓ Multi-tasking isn't a thing (focus is the thing)

#### Have You Considered...

Something discussed today might just be a game-changer for your business? You might miss it... if you're not focused.



## Send a voice message to Mark McKenna Little

What's your issue today?

If you could ask just 1 question, what would it be? Your Biggest Struggle?

Is your microphone ready?



Record - Listen - Send

#### Mark McKenna Little

Mark McKenna Little | Founder/Creator | The Mark of Mastery™ For Financial Advisors www.TheMarkOfMastery.com

https://themarkofmastery.com/

## advisorpact.me/question

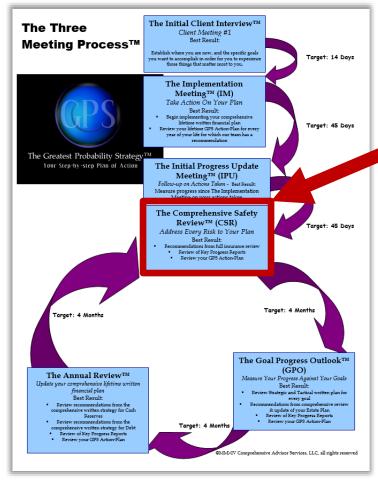
## Questions for today's session



- ✓ I have an Ideal Client who is a worrier. How do I exceed the expectations of a client like this?
- ✓ I have acquired 3 of the 5 SMEs you recommend (FP, Tax, Est PI), and I am currently handling the money management for the moment. Are there any regular reports I should require from my SMEs?
- ✓ I've heard you say to start exceeding clients' expectations by focusing on the entire experience, even the little things. Like what?

### **Client Progress Meeting Preparation**

- ✓ I have an Ideal Client who is a worrier. How do I exceed the expectations of a client like this?
- ✓ This particular client tells me that he can't sleep sometimes worrying about future financial problems that might happen.
- ✓ I want to ease this client's pain and calm him down since he's currently on track for all the goals he's shared with me and he's good about implementing all the planning advice we give him.
- ✓ How can I help this client get some sleep?



## The Comprehensive Safety Review™ Meeting

We've developed a cathartic exercise which asks your client to share every single thing that worries them.

It's designed to help them get everything off their chest.

## The Comprehensive Safety Review™ Meeting

It's a simple exercise called The Comprehensive Safety Review Exercise™ which you'll conduct at least once annually.

#### The Comprehensive Safety Review Exercise $^{\mathsf{TM}}$

Goal 0	End Result @
Actualize my Financial Road Map®	
Accomplish my goals by the target	
dates I've set & experience those	
things that matter most to me in life	

Today's Date @	Date of Last Goal 6	

What are the risks and obstacles which stand between you and your goals?	Strategy 6

Goal <b>0</b>	End Result 2
Actualize my Financial Road Map®	
Accomplish my goals by the target	
dates I've set & experience those	
things that matter most to me in life	

Today's Date ❸	Date of Last Goal 4

What are the risks and obstacles which stand between you and your goals? 6	Strategy 6

Goal <b>0</b>	End Result 2
Actualize my Financial Road Map®	
Accomplish my goals by the target	
dates I've set & experience those	
things that matter most to me in life	

Today's Date 3	Date of Last Goal 4	

What are the risks and obstacles which stand between you and your goals? 6	Strategy 6

#### Financial Road Map®

#### for Living Life on Purpose

"There are those who travel and those who are going somewhere. They are different, and yet they are the same. Successful people have this over their rivals: they know where they are going."

Mark Caine

Cash	Reserves	Growth,	Income Asset
Now	Ве	Now	Be
443,6	19	27,034,	100
	Debt	lr.	nsurance
Now	Be	Now	Be
1,517,16	0	works	te Insurance heet on back of cial Road Map*



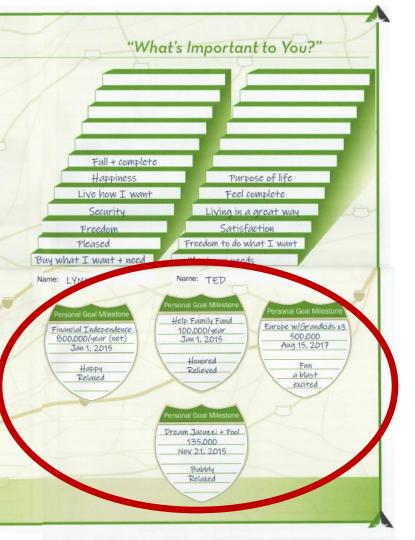
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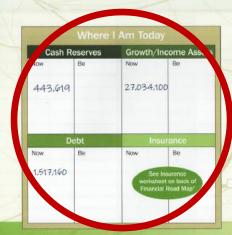


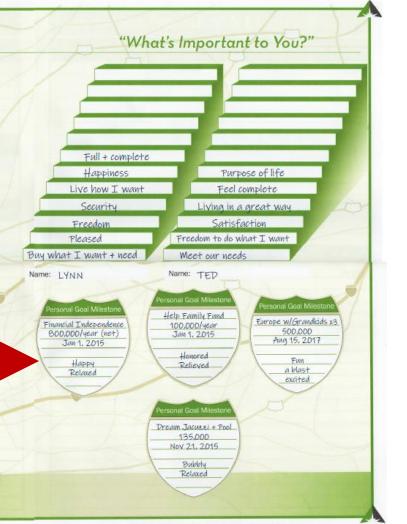
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"There are those who travel and those who are going somewhere. They are different, and yet they are the same. Successful people have this over their rivals: they know where they are going."

Mark Caine





Goal <b>0</b>	2 End Result 2
Actualize my Financial Road Map®	
Accomplish my goals by the target	
dates I've set & experience those	
things that matter most to me in life	

Today's Date 3	Date of Last Goal 4

What are the risks and obstacles which stand between you and your goals?	Strategy 6

<b>●</b> Goal <b>●</b>	2 End Result 2
Actualize my Financial Road Map®	
Accomplish my goals by the target	
dates I've set & experience those	
things that matter most to me in life	

<b>3</b> Today's Date <b>3</b>	Date of Last Goal 4

What are the risks and obstacles which stand between you and your goals? 6	Strategy 6

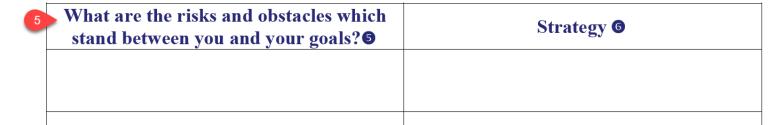
<b>●</b> Goal <b>●</b>	2 End Result 2
Actualize my Financial Road Map®	
Accomplish my goals by the target	
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<b>3</b> Today's Date <b>3</b>	Date of Last Goal 4

What are the risks and obstacles which stand between you and your goals? 6	Strategy 6

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things that matter most to me in life	

<b>3</b> Today's Date <b>3</b>	Date of Last Goal 4



(Instructions: Fill out Boxes in order & do not write ANYTHING in Column 6 until you have completed all the boxes in Column 5 you can think of)

Goal <b>0</b>	2 End Result 2
Actualize my Financial Road Map®	
Accomplish my goals by the target	
dates I've set & experience those	
things that matter most to me in life	

<b>3</b> Today's Date <b>3</b>	Date of Last Goal 4

What are the risks and obstacles which stand between you and your goals? 

Strategy 6

### The Comprehensive Safety Review Exercise TM (Instructions: Fill out boxes in order & do not write ANYTHING in Column 6 until you have completed all the boxes in Column 5 you can think of.)

Goal <b>0</b>	End Result 2				
Actualize my Financial Road Map® Accomplish my goals by the target dates I've set & experience those things that matter most to me in life	Excited, secure     Fulfilled, satisfied     Can really enjoy     my life     Sleep at night				

Today's Date ●	Date of Last Goal •
November 28, 2012	August 15, 2017

What are the risks and obstacles which stand between you and your goals?	Strategy 6
Both our kids are currently out of work - (may have to help ímmediately)	<ul> <li>▶ Budget \$20,000/mo immed (\$10,000 for each kid) for up to 3 months</li> <li>▶ Then \$10,000/mo (\$5,000 for each kid) until they find work (12 months max)</li> <li>▶ Subject to each kid creating a personal expense projection for the next 12 months</li> </ul>
Worry about an economíc catastrophe	<ul> <li>Continue projecting a 21% decline in the stock market every 3 years (as we've been projecting)</li> <li>Continue reviewing projections annually &amp; making required course corrections</li> <li>One year prior to Financial Independence date (1 Jan 2015) make final decision whether margin of safety is enough (before we stop working)</li> </ul>
Might outlive our money	Assume we'll spend less than our money is growing each year after Financial Independence (1 Jan 2015) If ever projections show money exhausted in less than 20 years, after Financial Independence, then tighten belts to eliminate that problem
Cost of líving might rise faster than our plan projects (we run out of money)	► The strategies above resolve this risk
Health care costs exploding (is that sustainable?)	▶ The strategies above resolve this risk
Will Phil Dodd honor his promise to repay \$604,990 loan by the 30 Sep 2012 due date?	<ul> <li>Lynn &amp; Ted will bring all documentation to next meeting</li> <li>Add this action item to The Greatest Probability Strategy (GPS)</li> </ul>



The Best Way of: Managing The Comprehensive Safety Review TIM Exercise

RELATIONSHIP MANAGER The team member accountable for this process is: Insurance Subject Matter Expert

The Relationship Manager will review & update this process at this frequency:

Annually

The date of the next review and update of this process: 1.Jan 2021

BACK-UP RELATIONSHIP MANAGER - The back-up team member accountable for this process is: Financial Planning Subject

Matter Expert

DETAILS OF THIS PROCESS Full detailed steps of this process are located at (location of any further details for this process overview): Page below this page (page down)

TA: Provide completed CSR Exercise Print out The Comprehensive Safety (with SME additions/edits) to Ideal Client. Review Exercise 1001 and place in The Review only if SMEs added anything FINAL Client Prep Packet viii for the CSR substantive or if new recommendations were created. GPO Day CSR -10 Days Discuss SMEs contributions and work on the CSR Exercise at DRPM if there are TA Review The Comprehensive Safety Review Exercise 1833 in the CSR Script new action items or recommendations (if Binder (Part 2 of 2, The Focused Portion not simply note that all comment. of client progress meeting) reaction, analysis are linked-to in The Online Meeting Plan Visi for the GPO INS SMF GPO -10 Days CSR -6 Days AM: Have completed CSR Exercise Conduct The Comprehensive Safety (including any additions and edits by Review Exercise 100 during the CSR SMEs since the CSR) in The Client Prep client progress meeting Packet YIM for DRPM & client progress meeting Get TA approval to add to the agenda if there are any new action items or recommendations CSR Day GPO -30 Days Link CSR Exercise to The Online Type up the completed Comprehensive Meeting Plan's for GPO (Ensure INS Safety Review Exercise VIXI with all client SME coordinates this and ensures all and TA responses. SMEs fully review, update and come to Create link in The Online Meeting DRPM prepared to defend any Plan WW before archiving recommendations added to GPS from new issues discovered during the most recent CSR Exercise AM: Add to GPO Agenda for review CSR +1 Day GPO -75 Days Add the following item to the "Action Items From Previous Client Meetings" Send the completed Comprehensive Safety Review Exercise VINI to all SMEs section of The Online Meeting Plan's for for comment, reaction, analysis, and recommendations. Request "triage" and The Goal Progress Outlook Will (the next ask INS SME to assign each CSR client progress meeting): "All SMEs: Provide AM with formal Exercise item to a specific SME. FP to obtain responses from SMEs on any written response/analysis for every item urgent CSR Exercise items and forward on previous CSR Exercise\* Assign to INS SME and estab. Target date as GPO -80 to AM with recommendation GPO -75 Days AM CSR +2 Day Once approved, notify SME assigned to TA review and approve initial CSR Exercise comment, reaction, analysis. add the approved recommendations to the next GPS (for GPO) and recommendations.

> TA: Contact client with analysis/recommendations if urgent or

> > CSR +10 Days

important

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CSR +11 Days

Ideal Client (Lynn & Ted)	Trusted Advisor	Action
Yes. This is good. I am a worrier and I worry about	And that's the point of routinely sitting down, like	
what happens if the future isn't as perfectas you	this, to challenge our assumptions, so that we	
guys are painting it to be and planning on paper.	never have our combined heads buried in the	
	sand. And make no mistake; you are	
	subconsciously aware of risks, unique to your	
	situation, of which our team will be unaware	
	unless we take the time to pry them loose from	
	you. Sometimes seemingly insignificant risks of which only you are aware.	
	which only you are aware.	
	The whole point is to have enough alternate	
	strategies in place, to address every form of risk	
	we can identify, in order to effectively plan for an	
	uncertain future.	
	It's not even necessary that we identify every	
	conceivable future risk, because that's impossible.	
	The goal is to envision enough risks so that your	
	plan has the greatest probability of success.	
	Let's begin The Comprehensive Safety Review Exercise™.	
	[Hand Lynn and Ted their copy of The	
	Comprehensive Safety Review Exercise™]	The
	I've given each of you a blank worksheet; please	Comprehensive
	feel free to take notes on them, if you wish, I'll	Safety Review
	play the role of scribe" and my Administrative	Exercise™
	Manager will provide you with a copy of my final	P. 40
	version before our next meeting.	
	[Begin with a large sweeping hand gesture over	
	the entire Financial Road Map® ending with a	
	smaller circular gesture over their values]	
	First let's agree that your goal is to make your	
	Financial Road Map® a reality so that you can	Financial Road
	experience those things that matter most to you –	Map®
	which are your values.	P. 2

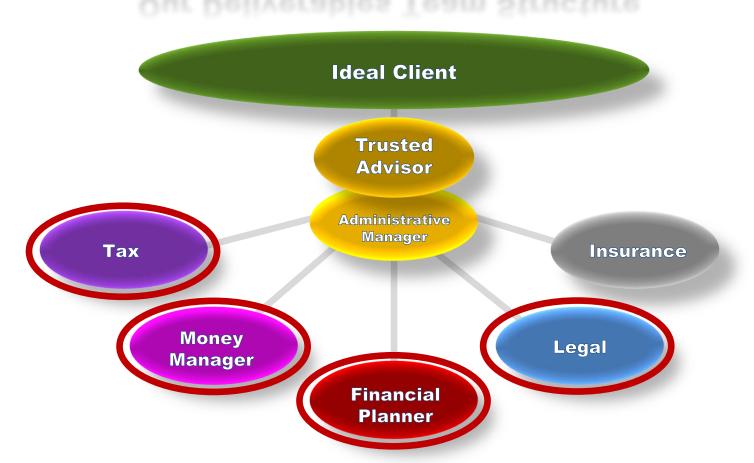
The Comprehensive Safety Review™ Page 38

## **Client Progress Meeting Preparation**



- ✓ Over the past 6-months I have acquired 3 of the 5 SMEs you recommend (FP, Tax, Est PI), and I am currently handling the money management for the moment.
- ✓ All of my SMEs are contract labor, so they have their own firms serving their own clients, and I've hired them to serve my Ideal Clients within their area of specialization.
- ✓ I have lots of software, should I ask them to use my software, or their own?
- ✓ Are there any regular reports I should require from my SMEs?

### **Our Deliverables Team Structure**



Impose as few new things on your SME as possible.

Let them use their own software

## Ask each SME to...

- ✓ Merge their process into The Three Meeting Process™
- ✓ Attend a Dry-Run Prep Meeting™ prior to every Client Progress Meeting
- ✓ We do ask that each SME create a single simple summary report that we've designed.

## The Five Critical Reports™

(One for each SME)

#### **Our Deliverables Team Structure**



### 1. Financial Planning Subject Matter Expert

#### The Goal Blueprint™



Ideal Client: Lynn & Ted Smith

Goal #2: Help Family Fund (Ahead-of-schedule) \$100,000/yr net (2008 \$) Jan 1, 2015

#### PHASE I

#### **Accumulation Strategy:**

- ► As of this date, \$1,614,100 has been earmarked of the \$3,258,350 required to fund this goal
- ► Contribute the max to all tax advantaged accounts + add additional deposits, as directed into to the Smith Trust
- Accumulation Tactics:
- To fully fund this goal in 2012 contribute \$20,500 to each of your 401k Company retirement plans and \$6,000 into each of your Individual Retirement Accounts (the max allowed) + add additional deposits totaling \$1,508,100 into to the 5mth Trust

	Ted's	Ted's IRA	Lynn's	Lynn's IRA	Smith	Total
	401k		401k		Trust	
2013	\$20,500	\$6,000	\$20,500	\$6,000	\$754,050	\$807,050
2014	\$20,500	\$6,000	\$20,500	\$6,000	\$754,050	\$807,050

#### PHASE II

#### Distribution Strategy:

- ► At the beginning of each year, assess the need for the year's funds available for helping the family
- ► Take distributions & never run out of money
- (at least to age 105 and never any problems for "the next 20 years" ... at all times)
- If total of your combined growth assets drops by more than 20% in any 12-month period we will recommend a reduced annual distribution (recalculated annually) as a "belt-tightening" safety measure until values rise again
- ► Strategy for the order of distributions:
- Distribute from Smith Trust first each year up to target
- If needed, distribute from retirement accounts in this order up to targets: Ted's 401k, then Lynn's 401k, then Ted's IRA and then Lynn's IRA

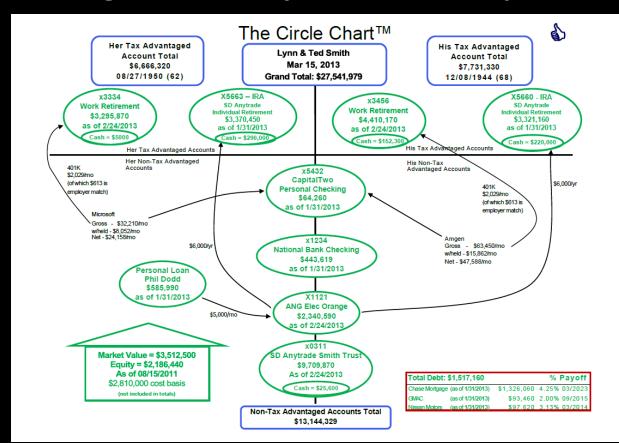
#### **Distribution Tactics:**

	Ted's 401k	Ted's IRA	Lynn's 401k	Lynn's IRA	Smith Trust	Total
2015	\$0	\$0	\$0	\$0	\$115,000	\$115,000
2016	\$0	\$0	\$0	\$0	\$118,845	\$118,450
2017	\$0	\$0	\$0	\$0	\$122,000	\$122,000
2018	\$0	\$0	\$0	\$0	\$125,660	\$125,660
2019 & thereafter See complete schedule	\$0	\$0	\$0	\$0	\$129,430	\$129,430

Analysis prepared by: Frances Planner	Updated: Feb 28, 2013

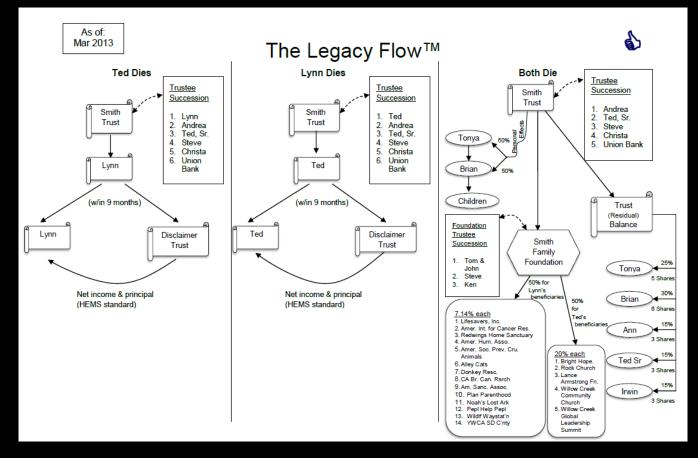
Updated
At least
once
Annually

### 2. Money Management Subject Matter Expert



Updated every 4-months

## 3. Estate Planning Subject Matter Expert



Updated
At least
once
Annually

## 4. Tax Planning Subject Matter Expert

#### The Annual Tax Projection™

	Lynn	Ted	Totals
Income			
Wages, Salaries*			
Interest (taxable & tax exempt)*			
Dividends: Ordinary, qualified, franked, un-franked*			
Net Capital Gain or loss*			
Taxable-refunds, credits, tax offsets*			
Retirement account distributions-taxable withdrawals*			
Taxable Pensions & annuities*			
Rental real estate property, royalties, partnerships, trusts*			
Income (or loss) from a business*			
Farm or ranch income or loss*			
(Primary production or Non-primary production)			
Taxable Government benefits (entitlement compensation) *			
Other Taxable Income*			
Total Income			
*See attached detail if applicable			
Adjustments to Income			
Deductible Expenses (see attached detail)			
Total Adjustments			
Income for tax purposes (Income after adjustments)			
Tax & Credits directly reducing tax			
Tax			
Tax Credits reducing taxes due (see attached detail)			
Other Taxes			
This is your Total Projected Tax			
(Tax after credits)			0

Tax Payment Schedule These taxes are due in the following month(s)	[Month taxes are due]	[Month taxes are due]	[Month taxes are due]	[Month taxes are due]	Totals Due
Ted's Outstanding Tax Liability/(Refund) Installments					
Lynn's Outstanding Tax Liability/(Refund) Installments					
Combined Totals					

## **Updated Annually**

## **5. Insurance Subject Matter Expert**

Client: Updated Lynn & Ted Smith

#### The Insurance Grid™



Type of Insurance	Institution Name	Policy Number	Effective Date	Maturity Date	Premium	Freq	Deductible	Cover Amounts	Comments
Auto	riame	number	Date	Date				Amounts	Comments
	State Insure						\$5000 - Comp	BI/BIT/PD 250k/500k/100k; 5k - Med	BI = Bod Inj; BIT = Bod Inj Total; PD = Prop Damg
370Z -	Walter Waggener	171-0-C05-55A	05/09/12	05/03/13	\$ 4,450.69	Semi	\$10,000 - Coll	Un/Underinsured 250k/500k	
	760-931-5000							emerg rd srvo; car rent - 80%/day	max rental and travel exp = \$1k
		474 7 005		05/00/47			\$5000 - Comp	BI/BIT/PD 250k/500k/100k; 5k - Med	BI = Bod Inj; BIT = Bod Inj Total; PD = Prop Damg
Saturn -	State Insure	171-7-C05-55	05/09/12	05/03/13	\$ 3,360.94	Semi	\$10,000 - Coll	Un/Underinsured 250k/500k	
						-		emerg rd srvc; car rent - 80%/day	max rental and travel exp = \$1k
Homeowner's									
Condessa Court -								\$3.82M - dwell; \$2.87M - Pers Prp	Jewelry - \$1,500 ea; \$2,500 aggregate
(Personal Residence)								\$1M - Liab; \$10k - Med; \$10K - other prop	Cash over \$2,000 excluded
	State Insure	77-N9-12444-7	08/24/12	08/24/13	\$18,240.00	Annual	\$20,000		Firearms over \$2,000 excluded
									Software Replacement over \$2,500 excluded
						1			Fine Art over \$5,000 excluded
Earthquake	None								
·									
Flood	None							<u> </u>	
Umbrella	State Insure	11-A9-2744-6	05/07/12	05/07/13	\$ 4,220.00	Annual		\$2,000,000	Business excluded Recommendations Pending
									recommendations remains
Life Insurance									
									Beneficiary - Lynn and then Trust
Ted -	Colonial Partner	54616981	01/07/98	Age 100	\$ 9,509.64	Annual	your life	\$500,000	Recommendations Pending
1	Colonial Partner	54811854	01/11/01	Age 100	\$ 120.01	Annual	your life	\$20,000	Beneficiary - Ted and then Trust
Lynn -	Reliastaf	AD211444	12/28/08	12/28/23	\$ 9,480.00	Annual	vour life	\$2.000.000	15 year Level Term Recommendations Pending
	Reliastar	AD211444	12/28/08	12/20/23	⊕ 8,460.00	Annual	your me	92,000,000	recommendations rending
Long-term Care									<u> </u>
Ted -	Providential	100007846557	08/21/07	None	\$38,830.38	Annual	90 days	\$275 daily 5 year max	Home care benefit; Shared care benefit
Lynn -	None						_	-	Recommendations pending
Short-term Disability	None								
	None								
Long-term Disability	None								Recommendations pending
	PacificNoCare	6523499-01				-	\$20 - ∞pay	all conditions accepted - if covered	800-624-8822
Health	"Signature Value"			End of En	nployment		\$50 - ER copay	\$250 hosp copay; \$500 max out of pocket	Group: PCCA; Issuer ID 80840
								\$5MM - Lifetime coverage	Foreign Medical Care excluded
									\$20k maxper dependent
Dental	San Diego Self Insured	445266		End of En	nployment		\$25,000 max/yr		920k maxper dependent
Vision	VSP	44-44885		End of En	nployment		\$50-exam	exam - 12 mth; lenses - 24 mth	Contacts excluded
VISIOII	VSF	77-74000		End of En	ipioyment		\$150 - Glasses	\$120 for frame	
Rec Vehicles	None								
					I			\$1M Emergency Medical; Hospital fees	_
Foreign Med/Travel	Pedex	546-1115	12/15/11	12/15/12	140.5	Annual	\$250	Med Evac; Bring spouse to your side	Recommendations Pending
. s.e.ged Haver		5.5 1110					4200	man arms, army speake to four side	The second secon

Updated At least once Annually

## The Five Critical Reports™

- 1. FP: The Goal Blueprint™
- 2. MM: The Circle Chart™
- 3. EP: The Legacy Flow™
- 4. Tax: The Annual Tax Projection™
- 5. Ins: The Insurance Grid™

## The Greatest Probability Strategy™ (GPS) step-by-step implementation plan-of-action.

#### The Greatest Probability Strategy™ (GPS)

For Lynn & Ted Smith's March 15, 2013 Comprehensive Safety Review™



NOTE: The action items in this sample

bear letters simply for training purposes, and should NOT be

#### **Action Items for the year 2020**

#### ACTION ITEMS DUE BY JULY 12th:

D. Lynn & Ted — For your information, we have discovered that a consultant, Tom Jones, working with the Team's money manager has been caught embezzling client funds. We want you to know that we have reviewed and reconciled each of your accounts and determined that there was absolutely nothing out of the ordinary going on in your accounts. Please provide Mark any correspondence you may have received from Tom Jones, to include e-mails, brochures, or other correspondence (SR4)

A. Lynn & Ted – Review The Goal Blueprint™ and inform Mark if there are any adjustments you want to make to your goals. (2T7)

E. Lynn & Ted - Regarding your 2012 federal tax return, please do the following:

- Your CPA, Debbie Lee, has not returned our calls regarding our request to get a
  draft copy of your federal tax return so we can review it prior to your signing and
  submission to the IRS. Schedule a phone appointment with Mark, by April 1<sup>st</sup>, to
  conference-in Debbie so that she understands what we are trying to accomplish.
  (4LP)
- Because you upgraded your home heating to a high efficiency furnace in January of 2012, confirm that you have provided Debbie with the receipts for the
- equipment and labor to take advantage of that year's federal credit program. (4C2)

  You currently have an excess of \$43,670 in Cash Reserves. Transfer this amount from your Money Market acct# x1245 to your Personal Checking acct# x5432. This cash will be used to pay for part of your 2012 federal income tax liability.
- Once your tax return has been reviewed by the Team and finalized by Debbie, write a check from your Personal Checking acct# x5432 in the amount TBD, made out to the United States Treasury, and mail it to the Internal Revenue Service, P.O. Box 1214, Charlotte, NC 28201 no later than April 15th. (5K9)

I. Lynn & Ted - Schedule an in-office appointment with Jones, Johanes, and Joans to conduct a full estate plan review to ensure your estate wishes are up to date and in line with estate tax laws passed in the last couple of years. Mark would like to attend with you, so please coordinate with Monica to have this meeting placed on his calendar.

C. Normally, we recommend having at least a primary and then a contingent "decision maker" named in your Durable General Power of Attorney documents. Discuss with Mark the reasons for only having one "decision maker" named on these documents, and decide, if appropriate, who you would like named as a contingent "decision maker." We recommend that Ted names Tonya and Lynn names Sammy to these positions. (5x9)

Updated every 4-months

✓ Impose as few new things on your SME as possible.

✓ Let them use their own software

✓ But require The Five Critical Reports™

## **Client Progress Meeting Preparation**



✓ I've heard you say to start exceeding clients' expectations by focusing on the entire experience, even the little things.

✓ Like what?



## FOUR SEASONS





## Send a voice message to Mark McKenna Little

What's your issue today?

If you could ask just 1 question, what would it be? Your Biggest Struggle?

Is your microphone ready?



Record - Listen - Send

#### Mark McKenna Little

Mark McKenna Little | Founder/Creator | The Mark of Mastery™ For Financial Advisors www.TheMarkOfMastery.com

https://themarkofmastery.com/

## advisorpact.me/question

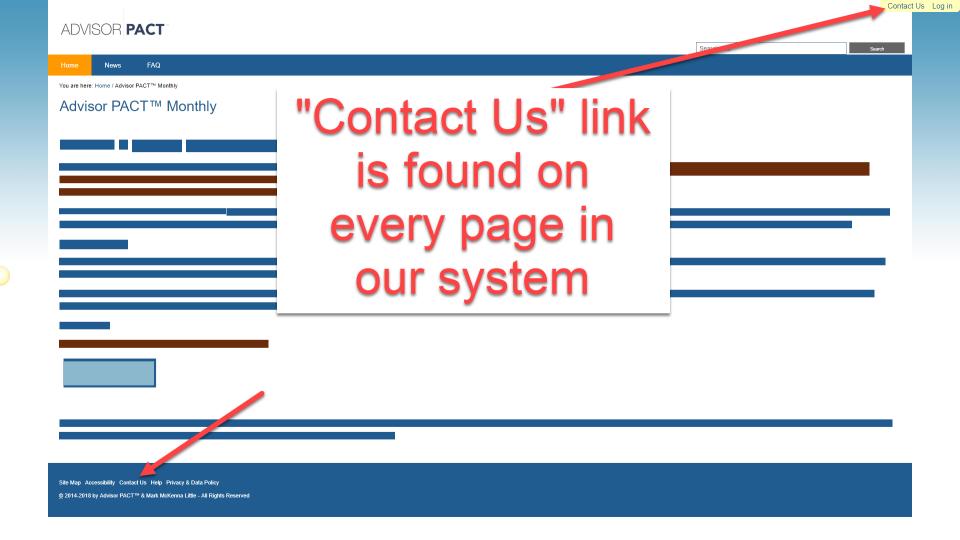
# Can You Explain Your 2020 Vision & Goals to Your Team?



#### Vision and Goals | For Financial Advisors

Create a vision of your ideal future so compelling that you'll do whatever it takes to achieve your goals. Learn and develop disciplines to help you succeed in actualizing your vision.

Read more...





#### The Ideal Advisor Profile for The Advisor P.A.C.T. Monthly Program™

This program is best suited for a financial advisor who,

- ✓ Likes the idea of doing a "whole lot more" for a "whole lot fewer" Ideal Clients who pay significantly higher compensation for the unprecedented level of services provided.
- ✓ Is committed to implementing Truly Comprehensive Financial Services™ at some point in the future, and as quickly as possible.
- ✓ Recognizes the wisdom of delivering Comprehensive Financial Services through a skilled team of Subject Matter Experts (Tax, financial planning, tax, estate planning, & insurance)... rather than serving as a one-man-band.
- ✓ Is willing to make the effort to implement this new business model to fill the gap in the marketplace created by financial advisors, and a financial services industry, unable or unwilling to provide Ideal Clients the Comprehensive Financial Services they desire.